FIRST QUARTER 2017

INTERIM REPORT

LafargeHolcim

Q1

LAFARGEHOLCIM
FIRST QUARTER 2017

Key figures LafargeHolcim Group

January–March		2017	2016[1]	±%	±% like-for-like
Annual cement production capacity	million t	329.2	353.3[2]	–6.8	–0.1
Sales of cement	million t	48.1	56.6	–15.0	–0.0
Sales of aggregates	million t	51.7	51.6	+0.2	+3.9
Sales of ready-mix concrete	million m^3	11.4	12.6	–9.4	–1.8
Net sales	million CHF	5,630	6,062	–7.1	+5.3
Operating EBITDA	million CHF	705	790	–10.8	+8.8
Operating EBITDA margin	%	12.5	13.0		
Operating EBITDA adjusted[3]	million CHF	801	840	–4.7	+14.5
Operating EBITDA adjusted margin[3]	%	14.2	13.9		
Operating profit	million CHF	156	243	–36.0	+7.6
Net income (loss)	million CHF	262	(47)	+656.4	
Net income (loss) – shareholders of LafargeHolcim Ltd	million CHF	226	(107)	+311.3	
Recurring net income (loss)	million CHF	17	(20)	+185.0	
Recurring net loss – shareholders of LafargeHolcim Ltd	million CHF	(19)	(80)	+76.5	
Cash flow from operating activities	million CHF	(518)	(264)	–95.9	–45.0
Operating free cash flow[4]	million CHF	(836)	(618)	–35.3	–19.6
Net financial debt	million CHF	15,014	14,724[2]	+2.0	
Total shareholders' equity	million CHF	34,867	34,747[2]	+0.3	
Earnings per share	CHF	0.37	(0.18)	+305.6	
Fully diluted earnings per share	CHF	0.37	(0.18)	+305.6	

[1] Restated due to change in presentation.
[2] As of December 31, 2016.
[3] Excluding merger, restructuring and other one-offs, but including contribution from joint ventures.
[4] Cash flow from operating activities less net maintenance and expansion capex.

Dear Shareholder,

Our good Q1 performance has got us off to an excellent start for 2017 and marks our fourth consecutive quarter of earnings growth. Continued pricing strength, improving volume momentum and synergies underpinned our results across the portfolio.

Our performance in the first quarter, our continued strong execution combined with our diverse portfolio reinforces our confidence in achieving our full year guidance and our 2018 targets.

The Group recorded increased like-for-like Operating EBITDA Adjusted in four of our five regions. Europe, Latin America and North America all contributed to increased earnings while margins in Middle East Africa were up strongly year-on-year helped by an effective turnaround in Nigeria and good performance in Algeria. The US reported solid growth despite a tough prior year comparison while Mexico, Argentina and Ecuador performed well. India grew volumes as the effect of demonetization, which is now fully behind us, became steadily less pronounced over the quarter.

Persistent challenging conditions in Indonesia and Malaysia, where action plans continue to be implemented, plus a relative softening of the Philippines market, negatively affected prior year comparisons for the Asia Pacific region.

After a decline in 2016, global cement volumes were flat on a like-for-like basis for the first quarter supported by a strong month of March. Aggregates volumes increased by 3.9 percent like-for-like, helped by good performances in the US and UK.

The improvement in cement pricing seen over the previous year continued in Q1 with a 1.2 percent sequential increase over Q4 2016 and a 5.3 percent improvement on the prior year period, driven largely by positive movements in Middle East Africa and Latin America.

Synergies contributed CHF 94 million in the quarter and the Group is on track to achieve the target run rate of CHF 400 million for 2017. Since the merger, nearly CHF 900 million in synergies had been delivered by the end of Q1 2017.

Operating EBITDA Adjusted was CHF 801 million, up 14.5 percent on a like-for-like basis. Favourable pricing and cost reduction were reflected in higher margins, up nearly 120 basis points like-for-like in Q1 despite the effect of inflation and increases in energy costs.

Both recurring net income and recurring earnings per share increased during the quarter versus prior year. The negative movement in Operating Free Cash Flow — which stood at CHF –836 million — resulted mainly from higher seasonal cash outflow.

Net debt stood at CHF 15 billion at quarter end, marginally up on the December 31, 2016 figure and down around CHF 3 billion compared to Q1 2016. This reflects cash receipts from the Vietnam divestment and capex discipline during the period which helped offset the seasonal impact on cash flow.

Consolidated key figures – Group

		January–March 2017	January–March 2016	±%	±% like-for-like
Sales of cement	million t	48.1	56.6	–15.0	–0.0
Sales of aggregates	million t	51.7	51.6	+0.2	+3.9
Sales of ready-mix concrete	million m^3	11.4	12.6	–9.4	–1.8
Net sales	million CHF	5,630	6,062	–7.1	+5.3
Operating EBITDA	million CHF	705	790	–10.8	+8.8
Operating EBITDA adjusted [1]	million CHF	801	840	–4.7	+14.5
Operating EBITDA margin	%	12.5	13.0		
Operating EBITDA margin adjusted [1]	%	14.2	13.9		
Cash flow from operating activities	million CHF	(518)	(264)	–95.9	–45.0
Operating Free Cash Flow [2]	million CHF	(836)	(618)	–35.3	–19.6
Net income (loss) – shareholders of LafargeHolcim Ltd	million CHF	226	(107)	+311.3	

[1] Excluding merger, restructuring and other one-offs, but including contribution from joint ventures.
[2] Cash flow from operating activities less net maintenance and expansion capex.

Divestments and capital allocation

Net of tax, the proceeds of the deals completed during Q1 2017 resulted in a net debt reduction of around CHF 0.6 billion following notably the completion of the Vietnam divestment. An additional CHF 0.5 billion from announced deals in China is expected in 2017. The balance will be received when local restrictions in China are lifted. We expect to complete the remainder of the CHF 5 billion divestment program by the end of 2017.

Net capital expenditure for Q1 was CHF 318 million of which CHF 84 million was expansion capex. In 2017, we are commissioning or upgrading capacity in some of our key markets such as Algeria, the US, Nigeria and India and we expect to see further benefits of this expansion as production ramps up.

With divestments closing and our cash generation from synergies and reduced capex gaining momentum, our credit ratios will significantly strengthen, consistent with our commitment to maintain a solid investment grade rating throughout the cycle. We will continue to return excess cash to shareholders through share buybacks or special dividends commensurate with a solid investment grade credit rating.

2017 Outlook

In 2017, we will deliver sustainable, profitable growth through continued strong focus on lower capex, structural cost savings, synergies and commercial differentiation of our products and building solutions. This will be particularly supported by the contribution of several markets such as the US, India, Nigeria and some countries in Europe while we forecast demand in our markets to increase by between 2 to 4 percent.

We expect to deliver strong growth in Operating EBITDA Adjusted and recurring EPS in 2017:

– Double-digit like-for-like growth in Operating EBITDA Adjusted over 2016
– Recurring EPS growth of more than 20 percent
– Targeted net debt to Operating EBITDA Adjusted ratio of around two times

In 2017, the Group will be returning cash to shareholders commensurate with a solid investment grade rating:

– Dividend of CHF 2.0 a share proposed at the Group's AGM
– Share buyback program of up to CHF 1 billion over 2017–2018

Asia Pacific

The Asia Pacific region was impacted by challenging market conditions in some key countries, notably Indonesia and Malaysia. This led to a 13.4 percent decrease in Operating EBITDA Adjusted for the region on a like-for-like basis. Cement and ready-mix volumes were flat in the quarter while aggregates increased.

Indonesia continues to be affected by additional capacity in an oversupplied market. Weather was also a factor in the quarter, with particularly heavy rains impacting construction. Country teams are focused on cost as well as commercial transformation measures.

The Malaysia market suffered from competitive pressures and demand has yet to recover after the significant decline in 2016. Cement volumes were down in the first quarter. A program of commercial and cost measures is being implemented.

Consolidated key figures – Asia Pacific

		January–March 2017	January–March 2016	±%	±% like-for-like
Sales of cement	million t	23.0	30.1	–23.6	+0.1
Sales of aggregates	million t	7.1	7.3	–3.0	+9.3
Sales of ready-mix concrete	million m³	3.0	3.9	–22.6	–0.5
Net sales	million CHF	1,790	2,148	–16.7	–0.4
Operating EBITDA	million CHF	261	352	–25.7	–18.1
Operating EBITDA adjusted [1]	million CHF	279	355	–21.6	–13.4
Operating EBITDA margin	%	14.6	16.4		
Operating EBITDA margin adjusted [1]	%	15.6	16.5		
Cash flow from operating activities	million CHF	(127)	51	–351.2	–465.9
Operating Free Cash Flow [2]	million CHF	(176)	(18)	–872.8	–497.3

[1] Excluding merger, restructuring and other one-offs, but including contribution from joint ventures.
[2] Cash flow from operating activities less net maintenance and expansion capex.

In the Philippines, which enjoyed a pre-election construction boost in Q1 of 2016, the market slowed in the first quarter ahead of an expected ramp-up in infrastructure investment by the new government. Cost reduction measures are in place to compensate for downsides driven by delays in projects and higher energy costs.

The impact of demonetization in India steadily abated during Q1 and the effects are now fully behind the business. A notable improvement in volumes was achieved throughout the quarter leading to a 4 percent increase over the period. Higher volumes and pricing plus tighter cost management partly mitigated the effect of elevated energy and distribution costs. Australia made a strong contribution to Operating EBITDA Adjusted despite adverse weather conditions caused by Cyclone Debbie.

Europe

Europe benefited from higher cement and aggregates volumes in the quarter to record an 8.7 percent improvement in Operating EBITDA Adjusted on a like-for-like basis. The solid earnings performance, in what is a small quarter for the region, was particularly noteworthy in light of the cold weather conditions experienced across Europe during the period.

Despite ongoing uncertainty related to Brexit, the UK economy remained relatively healthy, with government investment supporting demand in the construction sector during the quarter. Volumes in aggregates and ready-mix were ahead of the prior year. Germany saw volumes of cement and aggregates increase on the back of positive market demand.

Consolidated key figures – Europe

		January–March 2017	January–March 2016	±%	±% like-for-like
Sales of cement	million t	8.2	7.7	+6.3	+6.3
Sales of aggregates	million t	26.6	25.2	+5.3	+5.6
Sales of ready-mix concrete	million m^3	4.0	4.0	+0.2	+0.4
Net sales	million CHF	1,481	1,497	–1.1	+4.2
Operating EBITDA	million CHF	97	104	–6.9	+4.4
Operating EBITDA adjusted [1]	million CHF	115	117	–1.9	+8.7
Operating EBITDA margin	%	6.5	6.9		
Operating EBITDA margin adjusted [1]	%	7.8	7.8		
Cash flow from operating activities	million CHF	(210)	(134)	–56.4	–58.4
Operating Free Cash Flow [2]	million CHF	(260)	(183)	–41.6	–44.2

[1] Excluding merger, restructuring and other one-offs, but including contribution from joint ventures.
[2] Cash flow from operating activities less net maintenance and expansion capex.

Earnings were down in France versus the prior year. Although better momentum was seen at the end of the reporting period, results were impacted by harsh weather conditions over the first quarter.

Russia made progress compared to the first quarter of 2016, albeit from a low base following an extended period of challenging market conditions. Price movements plus higher cement volumes were key factors in the recovery.

In Switzerland, positive cement volumes could not offset lower sales in the aggregates business and a decline in ready-mix volumes following the completion of large projects in 2016. Continuing pressure from imports and cold weather in January and February also contributed to a reduced Operating EBITDA Adjusted for the quarter.

Latin America

In the Latin America region, a combination of positive pricing trends supported by cost discipline contributed to strong growth in earnings despite an overall decline in cement, aggregates and ready-mix volumes. Operating EBITDA Adjusted was up 17.7 percent on a like-for-like basis compared to the previous year.

Argentina, which saw a strengthening economy, benefited from a combination of more favorable pricing, disciplined cost management and improved volumes to deliver a marked improvement in earnings in the quarter.

Consolidated key figures – Latin America

		January–March 2017	January–March 2016	±%	±% like-for-like
Sales of cement	million t	5.8	6.0	–3.5	–3.5
Sales of aggregates	million t	1.1	1.7	–38.0	–33.1
Sales of ready-mix concrete	million m^3	1.5	1.7	–9.7	–7.9
Net sales	million CHF	693	682	+1.6	+3.0
Operating EBITDA	million CHF	228	205	+11.1	+17.6
Operating EBITDA adjusted [1]	million CHF	234	210	+11.4	+17.7
Operating EBITDA margin	%	32.9	30.1		
Operating EBITDA margin adjusted [1]	%	33.8	30.8		
Cash flow from operating activities	million CHF	(32)	14	–328.7	–314.4
Operating Free Cash Flow [2]	million CHF	(50)	(3)	–1,551.9	–920.4

[1] Excluding merger, restructuring and other one-offs, but including contribution from joint ventures.
[2] Cash flow from operating activities less net maintenance and expansion capex.

In Ecuador, improved volumes and pricing, combined with cost measures and commercial initiatives, drove increased earnings after challenging conditions in 2016.

In Mexico, where earnings saw a marked improvement on a like-for-like basis, lower cement volumes were more than offset by favorable pricing dynamics. Volumes in ready-mix were marginally up in spite of delays in some large infrastructure projects.

The Colombian market is characterized by intense competition as well as low levels of investment in construction and infrastructure. This led to a weakening in Operating EBITDA Adjusted for the quarter. Local management is focused on improving profitability, especially in the retail segment.

There were modest signs of improvement in parts of the Brazilian economy in the quarter, though the environment for cement, aggregates and ready-mix is widely expected to remain very challenging, at least for the near term.

Middle East Africa

Middle East Africa delivered strong earnings growth in the first quarter. Operating EBITDA Adjusted was 48.5 percent higher than in the prior-year period on a like-for-like basis with improved pricing outweighing lower volumes of cement, aggregates and ready-mix.

Performance in Nigeria was particularly strong with earnings significantly ahead of Q1 2016 despite softer market demand nationwide. While currency volatility continues, the business benefited from favorable pricing dynamics over the quarter as well as an improved operational performance. Customer demand was strongest in the residential sector, especially in the south of the country.

Consolidated key figures – Middle East Africa

		January–March 2017	January–March 2016	±%	±% like-for-like
Sales of cement	million t	9.1	10.8	–16.1	–4.1
Sales of aggregates	million t	2.5	3.6	–30.3	–8.7
Sales of ready-mix concrete	million m³	1.2	1.4	–13.0	–8.5
Net sales	million CHF	878	1,049	–16.2	+15.3
Operating EBITDA	million CHF	253	258	–1.8	+40.5
Operating EBITDA adjusted [1]	million CHF	275	262	+5.1	+48.5
Operating EBITDA margin	%	28.9	24.6		
Operating EBITDA margin adjusted [1]	%	31.4	25.0		
Cash flow from operating activities	million CHF	171	199	–14.0	+35.6
Operating Free Cash Flow [2]	million CHF	123	107	+15.0	+107.0

[1] Excluding merger, restructuring and other one-offs, but including contribution from joint ventures.
[2] Cash flow from operating activities less net maintenance and expansion capex.

Algeria delivered volume and price improvements to contribute significantly higher Operating EBITDA Adjusted. This was supported by new capacity at the recently commissioned Biskra cement plant.

Egypt showed its resilience in Q1. Despite persistent challenging market conditions following devaluation of the Egyptian pound, earnings contribution grew quarter-on-quarter. Lebanon delivered improved Operating EBITDA Adjusted helped by favorable pricing.

South Africa, Uganda and Zambia remain challenging markets affected by overcapacity. Heavy rains also had a negative impact in Q1.

North America

North America region recorded an improvement in earnings despite a tough prior year comparison due to unusually mild weather in Q1 2016. In what is a typically small quarter for the region, margins increased by around 60 basis points, net sales grew by 2.5 percent on a like-for-like basis and Operating EBITDA Adjusted was up slightly to CHF 8 million.

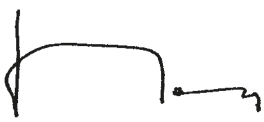
The US continued to benefit from improved cement pricing and an ongoing focus on cost discipline. Cement volumes in Q1 were down compared to the previous year when favorable weather conditions across the US drove a 19 percent increase. Strong demand across all product lines led to good growth in US aggregates volumes and a positive contribution to EBITDA.

Consolidated key figures – North America

		January–March 2017	January–March 2016	±%	±% like-for-like
Sales of cement	million t	3.3	3.4	–4.5	–4.5
Sales of aggregates	million t	14.4	13.7	+5.3	+5.3
Sales of ready-mix concrete	million m^3	1.6	1.6	+2.5	+2.5
Net sales	million CHF	907	866	+4.7	+2.5
Operating EBITDA	million CHF	6	(1)	+1,340.7	+1,440.4
Operating EBITDA adjusted [1]	million CHF	8	2	+223.9	+242.0
Operating EBITDA margin	%	0.7	(0.1)		
Operating EBITDA margin adjusted [1]	%	0.9	0.3		
Cash flow from operating activities	million CHF	(217)	(234)	+7.3	+9.3
Operating Free Cash Flow [2]	million CHF	(366)	(358)	–2.3	–0.4

[1] Excluding merger, restructuring and other one-offs, but including contribution from joint ventures.
[2] Cash flow from operating activities less net maintenance and expansion capex.

In Canada, performance was stable despite the ongoing impact of low oil prices on the economy in the west of the country, especially in Alberta and Saskatchewan. In Eastern Canada, the timing of projects such as the Champlain Bridge project had a positive effect on aggregates and ready-mix. Across Canada improved pricing contributed to earnings while volumes were down, affected by weather in West Canada. Operating EBITDA Adjusted declined for Canada.



Beat Hess
Chairman of the Board of Directors

Eric Olsen
Chief Executive Officer

May 3, 2017

Reconciling measures of profit and loss to the consolidated statement of income of LafargeHolcim Group

Million CHF	January–March 2017	January–March 2016
OPERATING PROFIT	156	243
Depreciation, amortization and impairment of operating assets	549	547
OPERATING EBITDA	705	790
Merger, restructuring and other one offs	96	50
OPERATING EBITDA ADJUSTED	801	840

Million CHF	January–March 2017	January–March 2016
NET INCOME (LOSS)	262	(47)
Merger related one off costs	23	27
Gains on disposals and impairment	(268)	0
RECURRING NET INCOME (LOSS)	17	(20)
of which recurring net loss group share	(19)	(80)

Reconciling measures of net financial debt to the consolidated statement of financial position of LafargeHolcim Group

Million CHF	31.3.2017	31.12.2016
Current financial liabilities	4,752	4,976
Long-term financial liabilities	14,533	14,744
Cash and cash equivalents	(4,241)	(4,923)
Short-term derivative assets	(26)	(68)
Long-term derivative assets	(3)	(6)
NET FINANCIAL DEBT	15,014	14,724

Reconciling measures of operating free cash flow to the consolidated statement of cash flows of LafargeHolcim Group

Million CHF	January–March 2017	January–March 2016
CASH FLOW FROM OPERATING ACTIVITIES	(518)	(264)
Purchase of property, plant and equipment	(341)	(367)
Disposal of property, plant and equipment	23	14
OPERATING FREE CASH FLOW	(836)	(618)

INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

Consolidated statement of income of LafargeHolcim Group

Million CHF	Notes	January–March 2017 Unaudited	January–March 2016 Restated[1] Unaudited
NET SALES		5,630	6,062
Production cost of goods sold		(3,529)	(4,012)
GROSS PROFIT		2,101	2,050
Distribution and selling expenses		(1,491)	(1,339)
Administration expenses		(483)	(483)
Share of profit of joint ventures		29	16
OPERATING PROFIT		156	243
Other income	8	365	6
Other expenses	9	(20)	(4)
Share of profit of associates		12	4
Financial income	10	37	45
Financial expenses	11	(208)	(270)
NET INCOME BEFORE TAXES		341	25
Income taxes		(79)	(88)
NET INCOME (LOSS) FROM CONTINUING OPERATIONS		262	(64)
Net income from discontinued operations		0	17
NET INCOME (LOSS)		262	(47)
Net income (loss) attributable to:			
Shareholders of LafargeHolcim Ltd		226	(107)
Non-controlling interest		36	60
Net income from discontinued operations attributable to:			
Shareholders of LafargeHolcim Ltd		0	17
Non-controlling interest		0	0
Earnings per share in CHF			
Earnings per share		0.37	(0.18)
Fully diluted earnings per share		0.37	(0.18)
Earnings per share from continuing operations in CHF			
Earnings per share		0.37	(0.20)
Fully diluted earnings per share		0.37	(0.20)
Earnings per share from discontinued operations in CHF			
Earnings per share		0.00	0.02
Fully diluted earnings per share		0.00	0.02

[1] Restated due to change in presentation, see note 2.

Consolidated statement of comprehensive earnings of LafargeHolcim Group

Million CHF	Notes	January–March 2017 Unaudited	January–March 2016 Unaudited
NET INCOME (LOSS)		**262**	**(47)**
OTHER COMPREHENSIVE EARNINGS			
Items that will be reclassified to the statement of income in future periods			
Currency translation effects			
– Exchange differences on translation		(8)	(606)
– Realized through statement of income		25	0
– Tax effect		(1)	(6)
Available-for-sale financial assets			
– Change in fair value		(3)	(6)
– Realized through statement of income		0	0
– Tax effect		0	0
Cash flow hedges			
– Change in fair value		(16)	(17)
– Realized through statement of income		(3)	0
– Tax effect		3	5
Net investment hedges in subsidiaries			
– Change in fair value		9	0
– Realized through statement of income		0	0
– Tax effect		0	0
SUBTOTAL		**5**	**(631)**
Items that will not be reclassified to the statement of income in future periods			
Defined benefit plans			
– Remeasurements		33	(227)[1]
– Tax effect		(8)	39
SUBTOTAL		**25**	**(188)**
TOTAL OTHER COMPREHENSIVE EARNINGS		**30**	**(819)**
TOTAL COMPREHENSIVE EARNINGS		**292**	**(866)**
Total comprehensive earnings attributable to:			
Shareholders of LafargeHolcim Ltd		243	(877)
Non-controlling interest		50	11

[1] The amount of CHF 227 million mainly related to the decrease in the discount rate during the first quarter 2016 in Switzerland and the United Kingdom.

Consolidated statement of financial position of LafargeHolcim Group

Million CHF	Notes	31.3.2017 Unaudited	31.12.2016[1] Audited	31.3.2016[1] Unaudited
Cash and cash equivalents		4,241	4,923	3,896
Short-term derivative assets		26	68	35
Short-term financial receivables		118	207	281
Trade accounts receivable		3,076	2,826	3,324
Inventories		2,747	2,645	2,937
Prepaid expenses and other current assets		2,017	1,720	1,611
Assets classified as held for sale	12	1,101	2,046	2,329
TOTAL CURRENT ASSETS		13,325	14,435	14,413
Long-term financial investments and other long-term assets		1,254	1,287	986
Investments in associates and joint ventures		3,285	3,241	3,080
Property, plant and equipment		32,017	32,052	35,009
Goodwill		16,206	16,247	16,688
Intangible assets		975	1,017	1,275
Deferred tax assets		1,091	1,060	803
Pension assets		273	271	230
Long-term derivative assets		3	6	28
TOTAL LONG-TERM ASSETS		55,105	55,182	58,099
TOTAL ASSETS		68,430	69,617	72,512
Trade accounts payable		3,195	3,307	3,485
Current financial liabilities		4,752	4,976	7,619
Current income tax liabilities		626	641	572
Other current liabilities		2,252	2,299	2,739
Short-term provisions		493	575	527
Liabilities directly associated with assets classified as held for sale	12	340	711	777
TOTAL CURRENT LIABILITIES		11,657	12,509	15,720
Long-term financial liabilities		14,533	14,744	14,381
Defined benefit obligations		2,015	2,079	2,150
Deferred tax liabilities		3,239	3,387	3,334
Long-term provisions		2,118	2,151	2,095
TOTAL LONG-TERM LIABILITIES		21,906	22,361	21,960
TOTAL LIABILITIES		33,563	34,870	37,680
Share capital		1,214	1,214	1,214
Capital surplus		25,535	25,536	26,436
Treasury shares		(58)	(72)	(76)
Reserves		4,220	4,144	2,928
TOTAL EQUITY ATTRIBUTABLE TO SHAREHOLDERS OF LAFARGEHOLCIM LTD		30,911	30,822	30,501
Non-controlling interest		3,956	3,925	4,331
TOTAL SHAREHOLDERS' EQUITY		34,867	34,747	34,833
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY		68,430	69,617	72,512

[1] Some line items have been reclassified or disaggregated and the comparative figures have been adjusted accordingly.

Consolidated statement of changes in equity of LafargeHolcim Group

Million CHF	Share capital	Capital surplus	Treasury shares
EQUITY AS AT JANUARY 1, 2017	1,214	25,536	(72)
Net income			
Other comprehensive earnings			
TOTAL COMPREHENSIVE EARNINGS			
Payout			
Change in treasury shares			14
Share-based remuneration		(1)	
Disposal of participation in Group companies			
Change in participation in existing Group companies			
EQUITY AS AT MARCH 31, 2017 (UNAUDITED)	1,214	25,535	(58)
EQUITY AS AT JANUARY 1, 2016	1,214	26,430	(86)
Net (loss) income			
Other comprehensive earnings			
TOTAL COMPREHENSIVE EARNINGS			
Payout			
Change in treasury shares			10
Share-based remuneration		6	
Change in participation in existing Group companies			
EQUITY AS AT MARCH 31, 2016 (UNAUDITED)	1,214	26,436	(76)

Retained earnings	Available-for-sale reserve	Cash flow hedging reserve	Currency translation adjustments	Total reserves	Total equity attributable to shareholders of LafargeHolcim Ltd	Non-controlling interest	Total shareholders' equity
16,546	(13)	23	(12,412)	4,144	30,822	3,925	34,747
226				226	226	36	262
25	(2)	(16)	9	16	16	14	30
252	(2)	(16)	9	243	243	50	292
						(43)	(43)
(7)				(7)	7		7
					(1)		(1)
						(56)	(56)
(160)				(160)	(160)	80	(80)
16,631	(15)	7	(12,403)	4,220	30,911	3,956	34,867
14,988	(13)	(10)	(11,158)	3,807	31,365	4,357	35,722
(107)				(107)	(107)	60	(47)
(188)	(6)	(11)	(564)	(770)	(770)	(49)	(819)
(295)	(6)	(11)	(564)	(877)	(877)	11	(866)
						(28)	(28)
(4)				(4)	6		6
					6		6
2				2	2	(8)	(6)
14,691	(19)	(21)	(11,722)	2,928	30,501	4,331	34,833

Consolidated statement of cash flows of LafargeHolcim Group

Million CHF	Notes	January–March 2017 Unaudited	January–March 2016 Unaudited
NET INCOME (LOSS)		262	(47)
Income taxes		79	88
Other income	8	(365)	(6)
Other expenses	9	20	4
Share of profit of associates and joint ventures		(41)	(21)
Financial expenses net	10, 11	172	225
Depreciation, amortization and impairment of operating assets		549	547
Other non-cash items		54	82
Change in net working capital		(888)	(695)
CASH GENERATED FROM OPERATIONS		(159)	177
Dividends received		51	22
Interest received		28	43
Interest paid		(188)	(274)
Income taxes paid		(210)	(237)
Other (expenses) income		(39)	5
CASH FLOW FROM OPERATING ACTIVITIES (A)		(518)	(264)
Purchase of property, plant and equipment		(341)	(367)
Disposal of property, plant and equipment		23	14
Acquisition of participation in Group companies, net of cash and cash equivalents acquired		37	(4)
Disposal of participation in Group companies, net of cash and cash equivalents disposed		515	(23)
Purchase of financial assets, intangible and other assets		(61)	(131)
Disposal of financial assets, intangible and other assets		46	62
CASH FLOW FROM INVESTING ACITIVITIES (B)		219	(449)
Dividends paid to non-controlling interest		(3)	(21)
Movements of treasury shares		7	4
Net movement in current financial liabilities		190	912
Proceeds from long-term financial liabilities		140	229
Repayment of long-term financial liabilities		(852)	(677)
Increase in participation in existing Group companies		(5)	(3)
CASH FLOW FROM FINANCING ACTIVITIES (C)		(522)	445
DECREASE IN CASH AND CASH EQUIVALENTS (A + B + C)		(820)	(269)
CASH AND CASH EQUIVALENTS AS AT THE BEGINNING OF THE PERIOD (NET)		4,795	3,771
Decrease in cash and cash equivalents		(820)	(269)
Currency translation effects		(32)	(53)
CASH AND CASH EQUIVALENTS AS AT THE END OF THE PERIOD (NET) [1]		3,942	3,449

[1] Cash and cash equivalents at the end of the period include bank overdrafts of CHF 347 million (2016: CHF 472 million) disclosed in current financial liabilities and cash and cash equivalents of CHF 48 million (2016: CHF 25 million) disclosed in assets classified as held for sale.

NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

As used herein, the terms “LafargeHolcim” or the “Group” refer to LafargeHolcim Ltd together with the companies included in the scope of consolidation.

1. Basis of preparation

The unaudited interim condensed consolidated financial statements of LafargeHolcim Ltd, thereafter “interim financial statements”, are prepared in accordance with IAS 34 *Interim Financial Reporting*. Except as stated under note 2, the accounting policies used in the preparation and presentation of the interim financial statements are consistent with those used in the consolidated financial statements for the year ended December 31, 2016 (hereafter “annual financial statements”).

The interim financial statements should be read in conjunction with the annual financial statements as they provide an update of previously reported information.

Due to rounding, numbers presented throughout this report may not add up precisely to the totals provided. All ratios and variances are calculated using the underlying amount rather than the presented rounded amount.

The preparation of interim financial statements requires management to make estimates and assumptions that affect the reported amounts of revenues, expenses, assets, liabilities and disclosure of contingent liabilities at the date of the interim financial statements. If in the future such estimates and assumptions, which are based on management’s best judgment at the date of the interim financial statements, deviate from the actual circumstances, the original estimates and assumptions will be modified as appropriate during the period in which the circumstances change.

2. Change in presentation

As from January 1, 2017, management decided to reclassify the Group’s share of profit of joint ventures within operating profit as such a presentation provides more relevant information regarding the Group’s financial performance, considering that the underlying operational activities of joint ventures are jointly controlled and reflect the core business activities of LafargeHolcim.

This change in presentation has been applied retrospectively and its effect on the comparative information (restated amounts) presented for each line item of the consolidated statement of income is set out in the following tables.

Changes to consolidated statement of income of LafargeHolcim Group

Million CHF				2016 Reported
	January–March	January–June	January–September	January–December
NET SALES	6,062	13,342	20,378	26,904
Production cost of goods sold	(4,012)	(7,994)	(11,833)	(15,632)
GROSS PROFIT	2,050	5,348	8,545	11,272
Distribution and selling expenses	(1,339)	(3,084)	(4,780)	(6,394)
Administration expenses	(483)	(1,050)	(1,491)	(2,041)
Share of profit of joint ventures	0	0	0	0
OPERATING PROFIT	227	1,214	2,274	2,837
Other income	6	41	520	824
Other expenses	(4)	(17)	(23)	(68)
Share of profit of associates and joint ventures	21	69	123	205
Share of profit of associates	0	0	0	0
Financial income	45	89	130	187
Financial expenses	(270)	(513)	(737)	(1,104)
NET INCOME BEFORE TAXES	25	882	2,286	2,882
Income taxes	(88)	(462)	(774)	(835)
NET (LOSS) INCOME FROM CONTINUING OPERATIONS	(64)	420	1,512	2,047
Net income from discontinued operations	17	32	43	43
NET (LOSS) INCOME	(47)	452	1,555	2,090

	January–March	April–June	July–September	October–December
NET SALES	6,062	7,280	7,036	6,526
Production cost of goods sold	(4,012)	(3,982)	(3,839)	(3,800)
GROSS PROFIT	2,050	3,298	3,197	2,727
Distribution and selling expenses	(1,339)	(1,745)	(1,697)	(1,614)
Administration expenses	(483)	(567)	(441)	(550)
Share of profit of joint ventures	0	0	0	0
OPERATING PROFIT	227	987	1,060	563
Other income	6	35	479	305
Other expenses	(4)	(13)	(6)	(45)
Share of profit of associates and joint ventures	21	48	54	82
Share of profit of associates	0	0	0	0
Financial income	45	44	41	58
Financial expenses	(270)	(243)	(223)	(367)
NET INCOME BEFORE TAXES	25	857	1,404	596
Income taxes	(88)	(374)	(312)	(61)
NET (LOSS) INCOME FROM CONTINUING OPERATIONS	(64)	484	1,092	535
Net income from discontinued operations	17	15	11	0
NET (LOSS) INCOME	(47)	499	1,103	535

			Impact from change in presentation				2016 Restated
January–March	January–June	January–September	January–December	January–March	January–June	January–September	January–December
				6,062	13,342	20,378	26,904
				(4,012)	(7,994)	(11,833)	(15,632)
				2,050	5,348	8,545	11,272
				(1,339)	(3,084)	(4,780)	(6,394)
				(483)	(1,050)	(1,491)	(2,041)
16	44	76	125	16	44	76	125
16	44	76	125	243	1,258	2,350	2,962
				6	41	520	824
				(4)	(17)	(23)	(68)
(21)	(69)	(123)	(205)	0	0	0	0
4	25	46	81	4	25	46	81
				45	89	130	187
				(270)	(513)	(737)	(1,104)
0	0	0	0	25	882	2,286	2,882
				(88)	(462)	(774)	(835)
0	0	0	0	(64)	420	1,512	2,047
				17	32	43	43
0	0	0	0	(47)	452	1,555	2,090

January–March	April–June	July–September	October–December	January–March	April–June	July–September	October–December
				6,062	7,280	7,036	6,526
				(4,012)	(3,982)	(3,839)	(3,800)
				2,050	3,298	3,197	2,727
				(1,339)	(1,745)	(1,697)	(1,614)
				(483)	(567)	(441)	(550)
16	28	32	49	16	28	32	49
16	28	32	49	243	1,015	1,092	612
				6	35	479	305
				(4)	(13)	(6)	(45)
(21)	(48)	(54)	(82)	0	0	0	0
4	20	22	34	4	20	22	34
				45	44	41	58
				(270)	(243)	(223)	(367)
0	0	0	0	25	857	1,404	596
				(88)	(374)	(312)	(61)
0	0	0	0	(64)	484	1,092	535
				17	15	11	0
0	0	0	0	(47)	499	1,103	535

3. Changes in the scope of consolidation

In the first quarter of 2017, operations and assets were disposed from Lafarge China Cement Ltd to the Group's associate company Huaxin Cement Co. Ltd for a total consideration of CHF 257 million, of which CHF 188 million are still due as of March 31, 2017. The assets and the related liabilities were classified as held for sale on December 31, 2016.

On February 28, 2017, the Group disposed of its 65 percent shareholding in LafargeHolcim Vietnam for a total consideration of CHF 546 million before tax which resulted in a net gain before taxes of CHF 339 million. The assets and the related liabilities were classified as held for sale on December 31, 2016.

During the first quarter of 2016, there were no business combinations or divestments that were either individually material or that were considered material on an aggregated basis.

4. Seasonality

Demand for cement, aggregates and other construction materials and services is seasonal because climatic conditions affect the level of activity in the construction sector.

LafargeHolcim usually experiences a reduction in sales during the first and fourth quarters reflecting the effect of the winter season in its principal markets in Europe and North America and tends to see an increase in sales in the second and third quarters reflecting the effect of the summer season. This effect can be particularly pronounced in harsh winters.

5. Principal exchange rates

The following table summarizes the principal exchange rates that have been used for translation purposes.

		Statement of income Average exchange rates in CHF		Statement of financial position Closing exchange rates in CHF		
		January–March 2017	January–March 2016	31.3.2017	31.12.2016	31.3.2016
1 Euro	EUR	1.07	1.10	1.07	1.07	1.09
1 US Dollar	USD	1.00	0.99	1.00	1.02	0.96
1 British Pound	GBP	1.24	1.42	1.25	1.26	1.38
1 Australian Dollar	AUD	0.76	0.72	0.77	0.74	0.74
1 Brazilian Real	BRL	0.32	0.26	0.32	0.31	0.27
1 Canadian Dollar	CAD	0.76	0.72	0.75	0.76	0.74
1 Chinese Renminbi	CNY	0.15	0.15	0.15	0.15	0.15
100 Algerian Dinar	DZD	0.91	0.92	0.91	0.92	0.89
1 Egyptian Pound	EGP	0.06	0.12	0.05	0.06	0.11
1,000 Indonesian Rupiah	IDR	0.08	0.07	0.08	0.08	0.07
100 Indian Rupee	INR	1.50	1.47	1.54	1.50	1.46
100 Mexican Peso	MXN	4.96	5.51	5.36	4.93	5.59
100 Nigerian Naira	NGN	0.32	0.50	0.33	0.32	0.49
100 Philippine Peso	PHP	2.01	2.10	1.99	2.06	2.10

6. Information by reportable segment

January–March (unaudited)	Asia Pacific 2017	Asia Pacific 2016[1]	Europe 2017	Europe 2016[1]
Capacity and sales				
Annual cement production capacity (Million t)[2]	127.2	150.5	75.1	76.4
Sales of cement (Million t)	23.0	30.1	8.2	7.7
Sales of aggregates (Million t)	7.1	7.3	26.6	25.2
Sales of ready-mix concrete (Million m³)	3.0	3.9	4.0	4.0
Statement of income (Million CHF)				
Net sales to external customers	1,768	2,114	1,395	1,369
Net sales to other segments	22	34	85	128
TOTAL NET SALES	1,790	2,148	1,481	1,497
OPERATING EBITDA	261	352	97	105
Operating EBITDA margin in %	14.6	16.4	7	7.0
OPERATING PROFIT (LOSS)	142	210	(45)	(36)
Operating profit (loss) margin in %	8.0	9.8	(3.0)	(2.4)
Statement of financial position (Million CHF)[2]				
Invested capital[3]	9,974	9,588	12,772	12,555
Total assets	16,376	16,901	17,598	17,547
Total liabilities	6,272	6,587	8,843	8,676
Statement of cash flows (Million CHF)				
Cash flow from operating activities	(127)	51	(210)	(135)
Capital expenditure	(49)	(69)	(49)	(49)
Reconciliation of measures of profit and loss to the consolidated statement of income				
OPERATING EBITDA	261	352	97	105
Depreciation, amortization and impairment of operating assets	(119)	(142)	(141)	(141)
OPERATING PROFIT (LOSS)	142	210	(45)	(36)
Other income				
Other expenses				
Share of profit of associates				
Financial income				
Financial expense				
NET INCOME BEFORE TAXES				

[1] Restated due to change in presentation, see note 2.
[2] Prior-year figures as of December 31, 2016.
[3] The definition of the invested capital as presented in the annual report has been changed and now includes pension assets, current and deferred tax assets and liabilities and excludes short-term derivative assets and financial receivables, long-term financial assets and other long-term assets and long-term derivative assets.
[4] The amount of CHF 4,114 million (2016: CHF 5,666 million) consists of borrowings by Corporate from third parties amounting to CHF 18,600 million (2016: CHF 19,176 million) and elimination of cash transferred to regions of CHF 14,486 million (2016: CHF 13,510 million).

Latin America		Middle East Africa		North America		Corporate/Eliminations		Total Group	
2017	2016[1]	2017	2016[1]	2017	2016[1]	2017	2016[1]	2017	2016[1]
41.9	41.9	54.4	55.3	30.6	29.2			329.2	353.3
5.8	6.0	9.1	10.8	3.3	3.4	(1.3)	(1.5)	48.1	56.6
1.1	1.7	2.5	3.6	14.4	13.7			51.7	51.6
1.5	1.7	1.2	1.4	1.6	1.6			11.4	12.6
693	682	867	1,032	907	866			5,630	6,062
		12	17			(118)	(179)		
693	682	878	1,049	907	866	(118)	(179)	5,630	6,062
228	205	253	256	6	(1)	(141)	(128)	705	790
32.9	30.1	28.9	24.4	0.7	(0.1)			12.5	13.0
177	156	175	192	(126)	(124)	(167)	(155)	156	243
25.5	22.9	19.9	18.3	(13.9)	(14.3)			2.8	4.0
3,243	3,155	7,721	7,581	11,554	11,505	2,483	2,257	47,748	46,641
5,272	5,159	10,899	10,554	16,276	16,894	2,009	2,562	68,430	69,617
3,205	3,076	3,998	3,570	7,130	7,295	4,114[4]	5,666[4]	33,563	34,870
(32)	14	171	199	(217)	(234)	(102)	(159)	(518)	(264)
(18)	(17)	(48)	(92)	(149)	(124)	(4)	(3)	(318)	(353)
228	205	253	256	6	(1)	(141)	(128)	705	790
(51)	(49)	(79)	(64)	(132)	(123)	(26)	(27)	(549)	(547)
177	156	175	192	(126)	(124)	(167)	(155)	156	243
								365	6
								(20)	(4)
								12	4
								37	45
								(208)	(270)
								341	25

7. Information by product line

Million CHF January–March (unaudited)	Cement[1] 2017	 2016[2]	Aggregates 2017	 2016[2]
Statement of income and statement of cash flows				
Net sales to external customers	3,604	4,026	509	515
Net sales to other segments	245	257	239	236
TOTAL NET SALES	3,849	4,283	748	750
– of which Asia Pacific	1,394	1,742	125	114
– of which Europe	645	619	385	396
– of which Latin America	601	582	9	12
– of which Middle East Africa	778	937	26	26
– of which North America	481	465	202	203
– of which Corporate/Eliminations	(49)	(62)		
OPERATING EBITDA	719	835	1	19
– of which Asia Pacific	238	335	17	13
– of which Europe	55	58	29	42
– of which Latin America	223	193	(1)	0
– of which Middle East Africa	248	250	1	1
– of which North America	56	51	(23)	(24)
– of which Corporate	(101)	(52)	(20)	(12)
Operating EBITDA margin in %	18.7	19.5	0.2	2.5

[1] Cement, clinker and other cementitious materials.
[2] Restated due to change in presentation, see note 2.

Other construction materials and services		Corporate/Eliminations		Total Group	
2017	2016[2]	2017	2016[2]	2017	2016[2]
1,517	1,522			5,630	6,062
92	141	(577)	(635)		
1,609	1,663	(577)	(635)	5,630	6,062
366	381	(94)	(89)	1,790	2,148
670	707	(219)	(225)	1,481	1,497
132	138	(48)	(50)	693	682
111	136	(37)	(50)	878	1,049
315	288	(92)	(90)	907	866
16	14	(86)	(131)	(118)	(179)
(16)	(64)			705	790
7	4			261	352
13	6			97	104
7	12			228	205
5	6			253	258
(27)	(27)			6	(1)
(21)	(64)			(141)	(128)
(1.0)	(3.8)			12.5	13.0

8. Other income

Million CHF	January–March 2017 Unaudited	January–March 2016 Unaudited
Dividends earned	2	0
Net gain on disposal before taxes	363	6
TOTAL	365	6

In 2017, the position "Net gain on disposal before taxes" mainly includes a gain on the disposal of LafargeHolcim Vietnam of CHF 339 million.

Additional information is disclosed in note 3.

9. Other expenses

Million CHF	January–March 2017 Unaudited	January–March 2016 Unaudited
Depreciation, amortization and impairment of non-operating assets	(1)	0
Other	(19)	(4)
TOTAL	(20)	(4)

10. Financial income

Million CHF	January–March 2017 Unaudited	January–March 2016 Unaudited
Interest earned on cash and cash equivalents	21	35
Other financial income	16	10
TOTAL	37	45

The position "Other financial income" relates primarily to interest income from loans and receivables.

11. Financial expenses

Million CHF	January–March 2017 Unaudited	January–March 2016 Unaudited
Interest expenses	(198)	(209)
Fair value changes on financial instruments	(2)	(1)
Unwinding of discount on provisions	(9)	(7)
Net interest expense on retirement benefit plans	(13)	(13)
Other financial expenses	(21)	(27)
Foreign exchange loss net	26	(20)
Financial expenses capitalized	8	8
TOTAL	(208)	(270)

The positions "Interest expenses" and "Other financial expenses" relate primarily to financial liabilities measured at amortized cost, including amortization on bonds and private placements.

The position "Financial expenses capitalized" comprises interest expenditures on large-scale projects during the reporting period.

12. Assets and related liabilities classified as held for sale

The decrease in assets and related liabilities classified as held for sale is mainly related to the disposal of LafargeHolcim Vietnam and the disposal of operations and assets in China as described in note 3.

13. Financial assets and liabilities recognized and measured at fair value

The following tables present the Group's financial instruments that are recognized and measured at fair value as of March 31, 2017 and as of December 31, 2016.

No changes in the valuation techniques of the items below have occurred since the last annual financial statements.

Million CHF 31.3.2017 (unaudited)	Fair value level 1	Fair value level 2	Total
Financial assets			
Available-for-sale financial assets			
– Financial investments third parties	0	70	70
Derivatives held for hedging		15	15
Derivatives held for trading		3	3
Financial liabilities			
Derivatives held for hedging		98	98
Derivatives held for trading		13	13

Million CHF 31.12.2016 (audited)	Fair value level 1	Fair value level 2	Total
Financial assets			
Available-for-sale financial assets			
– Financial investments third parties	5	70	75
Derivatives held for hedging		66	66
Derivatives held for trading		9	9
Financial liabilities			
Derivatives held for hedging		88	88
Derivatives held for trading		21	21

14. Bonds

On February 20, 2017, LafargeHolcim Ltd redeemed a CHF 400 million bond with a coupon of 3.13 percent which was issued on February 20, 2007.

15. Contingencies, guarantees and commitments

At March 31, 2017, the Group's contingencies amounted to CHF 1,312 million (December 31, 2016: CHF 1,155 million). The increase is related to contingencies in connection with tax related matters.

In the course of 2016, publications reported allegations that in connection with its operations in Syria the Lafarge Group had engaged in dealings with certain armed groups and sanctioned parties during 2013 until the plant was closed in September 2014. In response to the reported allegations, the company commenced an internal independent investigation under the supervision of the Finance and Audit Committee of the Board. The Company announced on April 24 that the independent investigation has been concluded. It appears from that investigation that the local company provided funds to third parties to work out arrangements with armed groups, including sanctioned parties, in order to maintain operations and ensure safe passage of employees and supplies to and from the plant. The report also concludes that although these measures were instigated by local and regional management, selected members of Group management were aware of circumstances indicating that violations of Lafarge's established standards of business conduct had taken place. In response to the findings the Board has taken a number of decisions: the adoption of a more rigorous risk assessment process focusing on high risk third parties; introduction of a restricted party screening program and a new sanctions and export control program; as well as continuation of other efforts from an external benchmarking exercise. The Board also confirmed the creation of a new Ethics, Integrity and Risks committee co-chaired by the Executive Committee member responsible for Organization and Human Relations and the Chief Legal and Compliance Officer. The Board instructed executive management to vigorously implement these actions. In connection with these reported allegations, criminal complaints are reported to have been filed in France. Such proceedings are usually conducted under secrecy and neither Lafarge SA nor any of its subsidiaries have been made a party to these proceedings. Based on the information available as of this date, there is no indication that the reported allegations are likely to result in penalties that will have an adverse financial impact that is material to the Group.

At March 31, 2017, the guarantees issued in the ordinary course of business amounted to CHF 766 million (December 31, 2016: CHF 809 million).

At March 31, 2017, the Group's commitments amounted to CHF 1,740 million (December 31, 2016: CHF 1,707 million).

16. Events after the reporting period

On April 24, 2017, Holcim GB Finance Ltd. redeemed a GBP 300 million bond with a coupon of 8.75 percent which was issued on April 24, 2009.

17. Authorization of the interim financial statements for issue

The interim financial statements were authorized for issuance by the Board of Directors of LafargeHolcim Ltd on May 3, 2017.

LafargeHolcim securities

The LafargeHolcim shares (security code number 12214059) are traded on the Main Standard of the SIX Swiss Exchange in Zurich and on Euronext in Paris. Telekurs lists the registered share under LHN and the corresponding code under Bloomberg is LHN:VX. The market capitalization of LafargeHolcim Ltd amounted to CHF 35.9 billion as at March 31, 2017.

Cautionary statement regarding forward-looking statements

This document may contain certain forward-looking statements relating to the Group's future business, development and economic performance. Such statements may be subject to a number of risks, uncertainties and other important factors, such as but not limited to (1) competitive pressures; (2) legislative and regulatory developments; (3) global, macroeconomic and political trends; (4) fluctuations in currency exchange rates and general financial market conditions; (5) delay or inability in obtaining approvals from authorities; (6) technical developments; (7) litigation; (8) adverse publicity and news coverage, which could cause actual development and results to differ materially from the statements made in this document.

LafargeHolcim assumes no obligation to update or alter forward-looking statements whether as a result of new information, future events or otherwise.

Definition of non-GAAP measures used in this release

The definition of non-gaap measures used in this report can be found on our website under the following link: *www.lafargeholcim.com/non-gaap-measures*

Financial reporting calendar

	Date
Half-year results 2017	**July 26, 2017**
Results for the third quarter 2017	**October 27, 2017**

LafargeHolcim Ltd
Zürcherstrasse 156
CH-8645 Jona/Switzerland
Phone +41 58 858 86 00
communications@lafargeholcim.com
www.lafargeholcim.com